

# Financial Year 2017

Analyst-Call

Wiesbaden, April 11<sup>th</sup>, 2018



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**1** **Market Environment**

**2** **Key Figures – Financial Year 2017**

**3** **Outlook – Financial Year 2018**



## Economic Environment

World economy  +3,9% (2018/19)

Automotive industry  +2% CAGR  
(2016-24)

## Industry Trends

Variety of models  (SUV, VAN, ...)

Alternative drives  +28% CAGR  
(2016-25)

## Technology Trends

Connectivity  ~130 bn. €  
(2030)

ADAS/Autonomous  rapid growth

## Customer Trends

Established OEM  (mainly intl.)

New OEM  (Asia, Americas)

**Automotive ESP-market is projected to grow by 4.6% p.a. until 2022**

**1** Market Environment

**2** Key Figures – Financial Year 2017

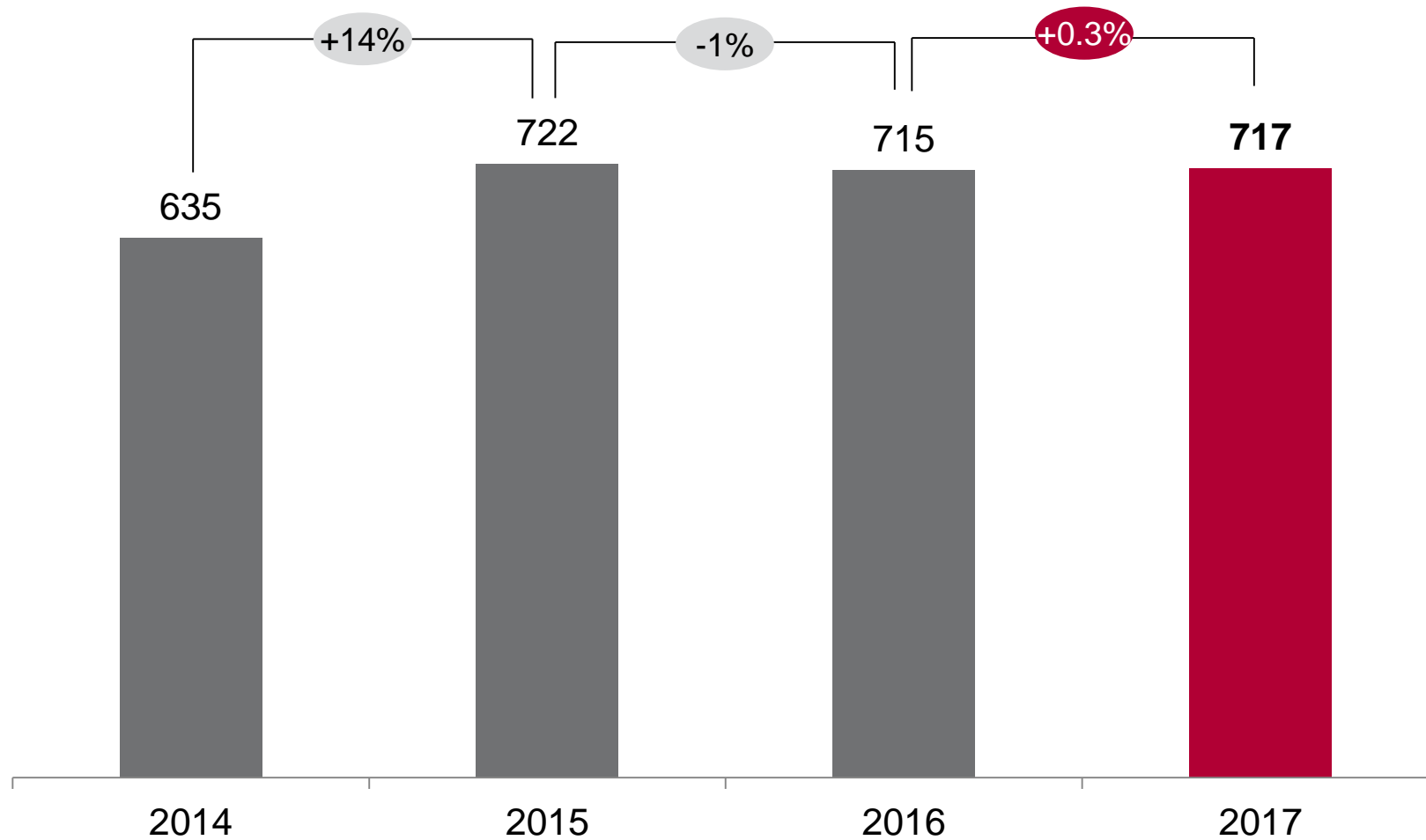
**3** Outlook – Financial Year 2018



- Revenue growth of 0.3% for full year
  - positive trend in H2
- Order book at year end was at 340 m€
  - ~7% increase to previous year
- Stable Cash-Flows (operative/free CF)
- Adjusted EBIT stabilized in H2
  - positive development in E/E
- Headcount up to 8,404 (from 8,270)
- CapEx decreased to 3% of revenues
- Proposed dividend of 0.75€ per share



[m€]



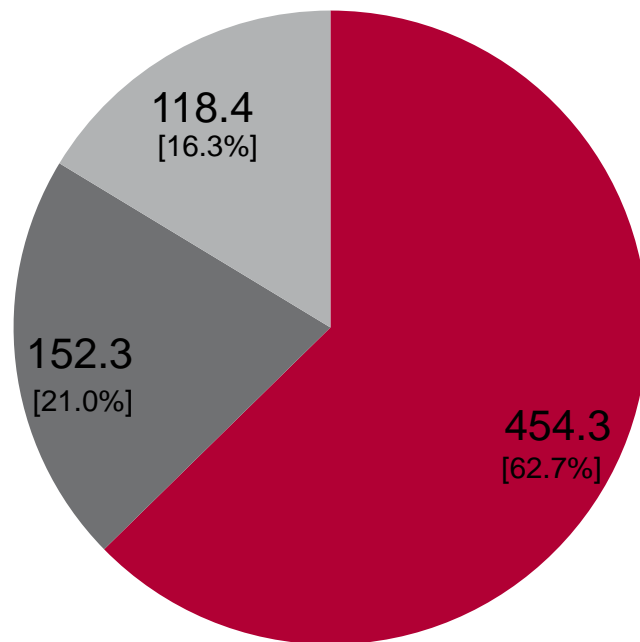
1. Revenue defined as sales revenue plus change in inventories; 2014 showing Core Revenue - Core defined as total excluding segment Others

# Revenues by Segment <sup>(1)</sup>

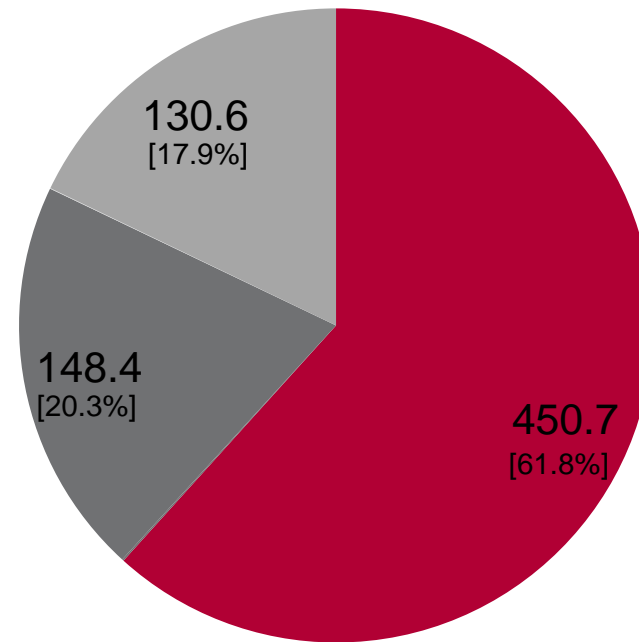


[m€]

2016



2017



■ Vehicle Engineering    ■ Electrics / Electronics    ■ Production Solutions

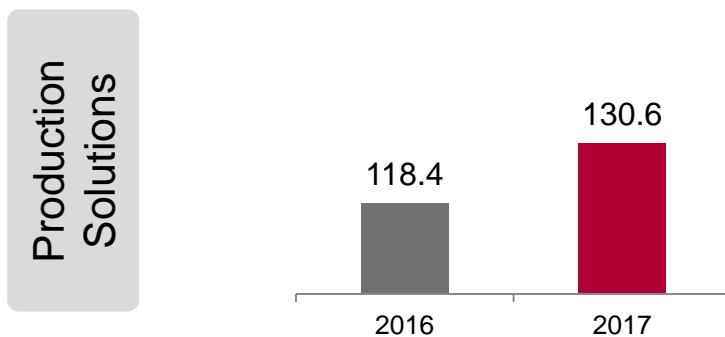
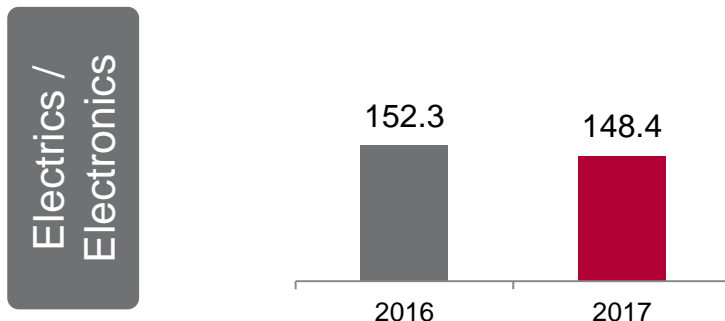
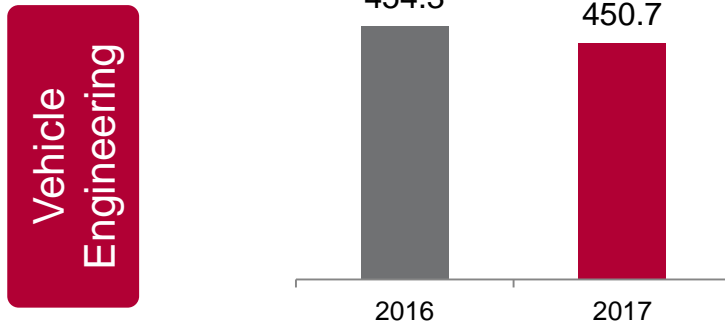
1. Revenue defined as sales revenue plus change in inventories; figures include sales revenue with other segments



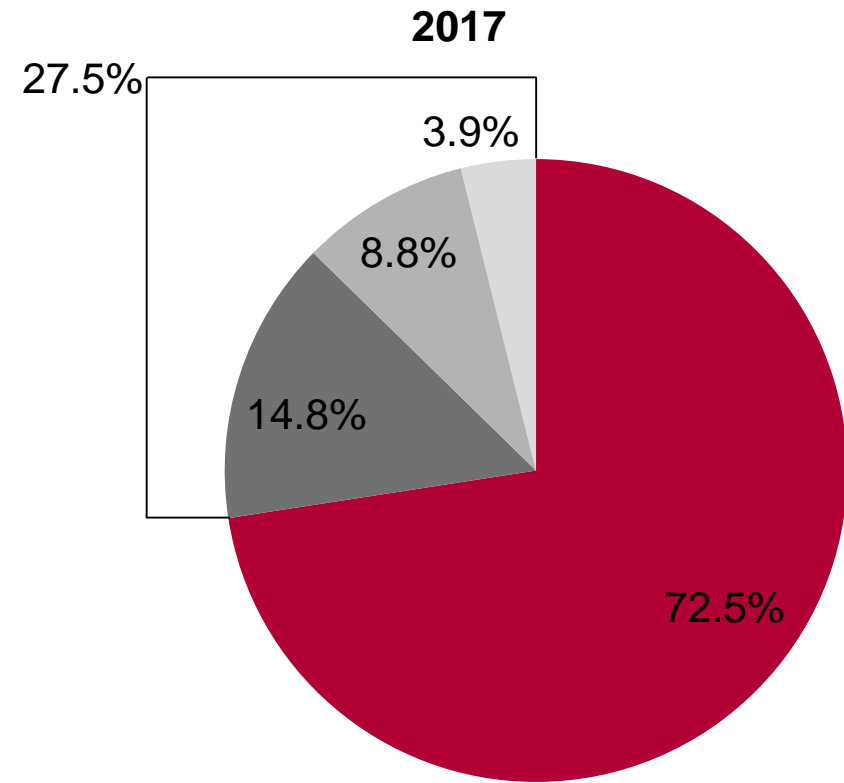
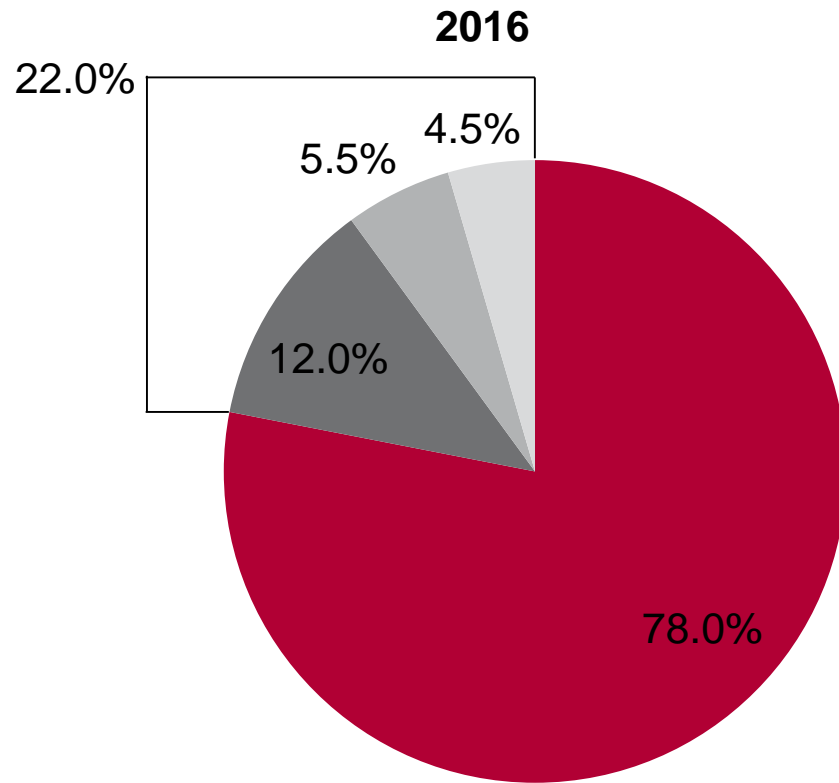
# Revenues by Segment <sup>(1)</sup>



## Revenues [m€]



1. Revenue defined as sales revenue plus change in inventories; Figures include sales revenue with other segments



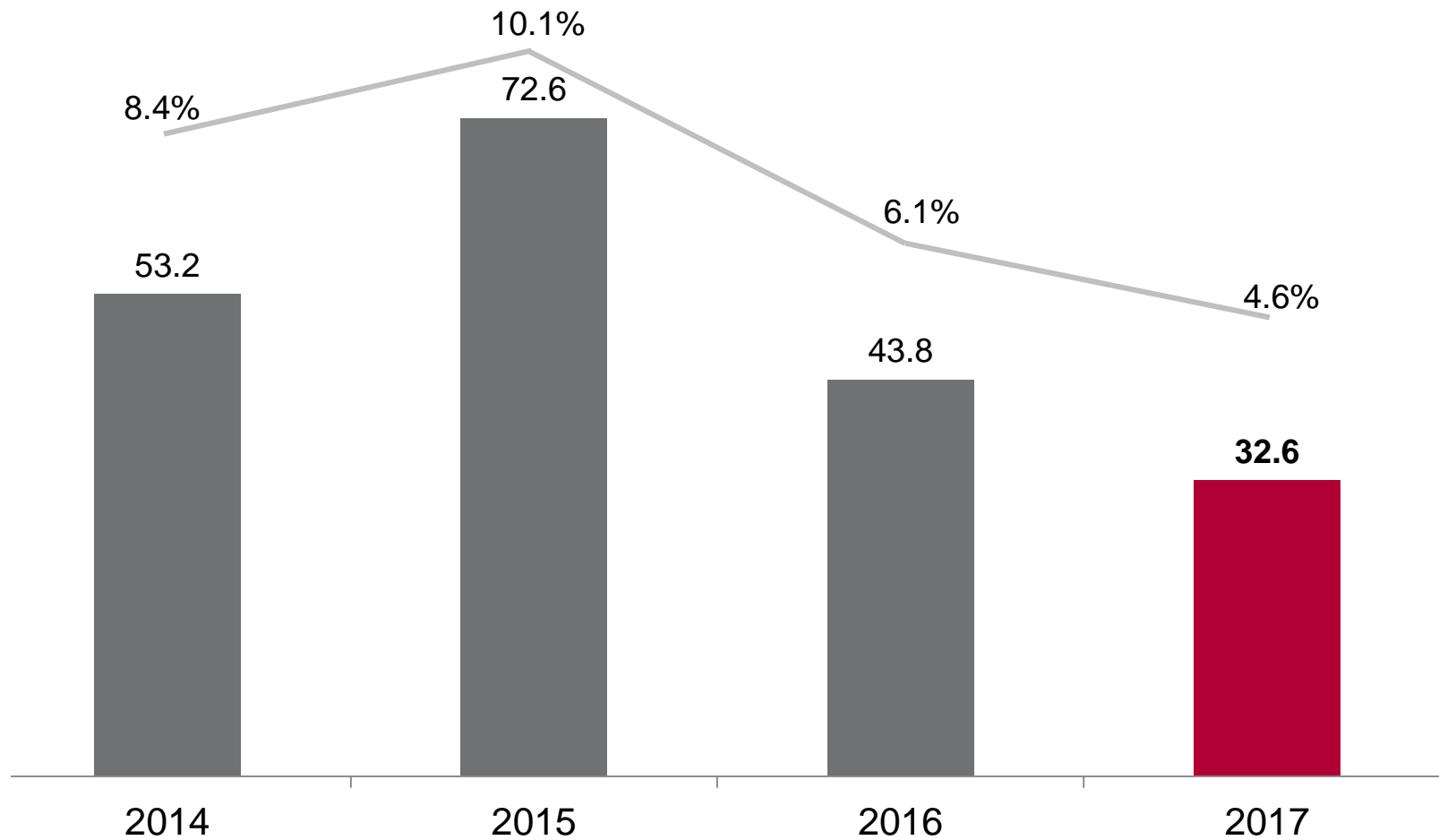
■ Germany ■ Rest of Europe ■ Americas ■ Asia

1. Revenue defined as sales revenue plus change in inventories

# Adjusted EBIT <sup>(1)</sup>



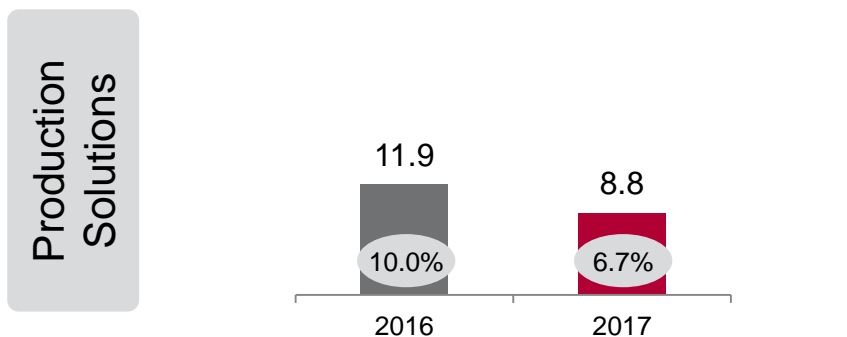
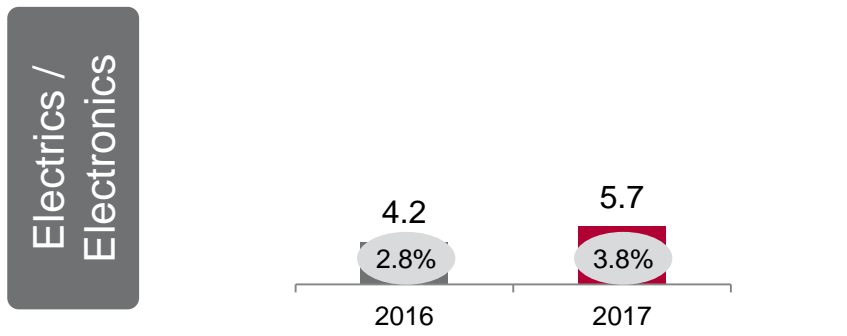
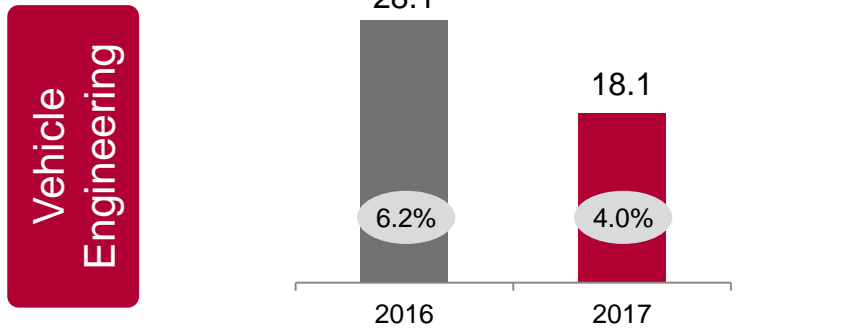
[m€]



1. Adj. for one-offs (purchase price allocation, consolidation effects, M&A costs, restructuring costs, proceeds from real estate sales, a. o.); 2014 showing Core adj. EBIT - Core defined as total excluding segment Others

# Adjusted EBIT by Segment <sup>(1)</sup>

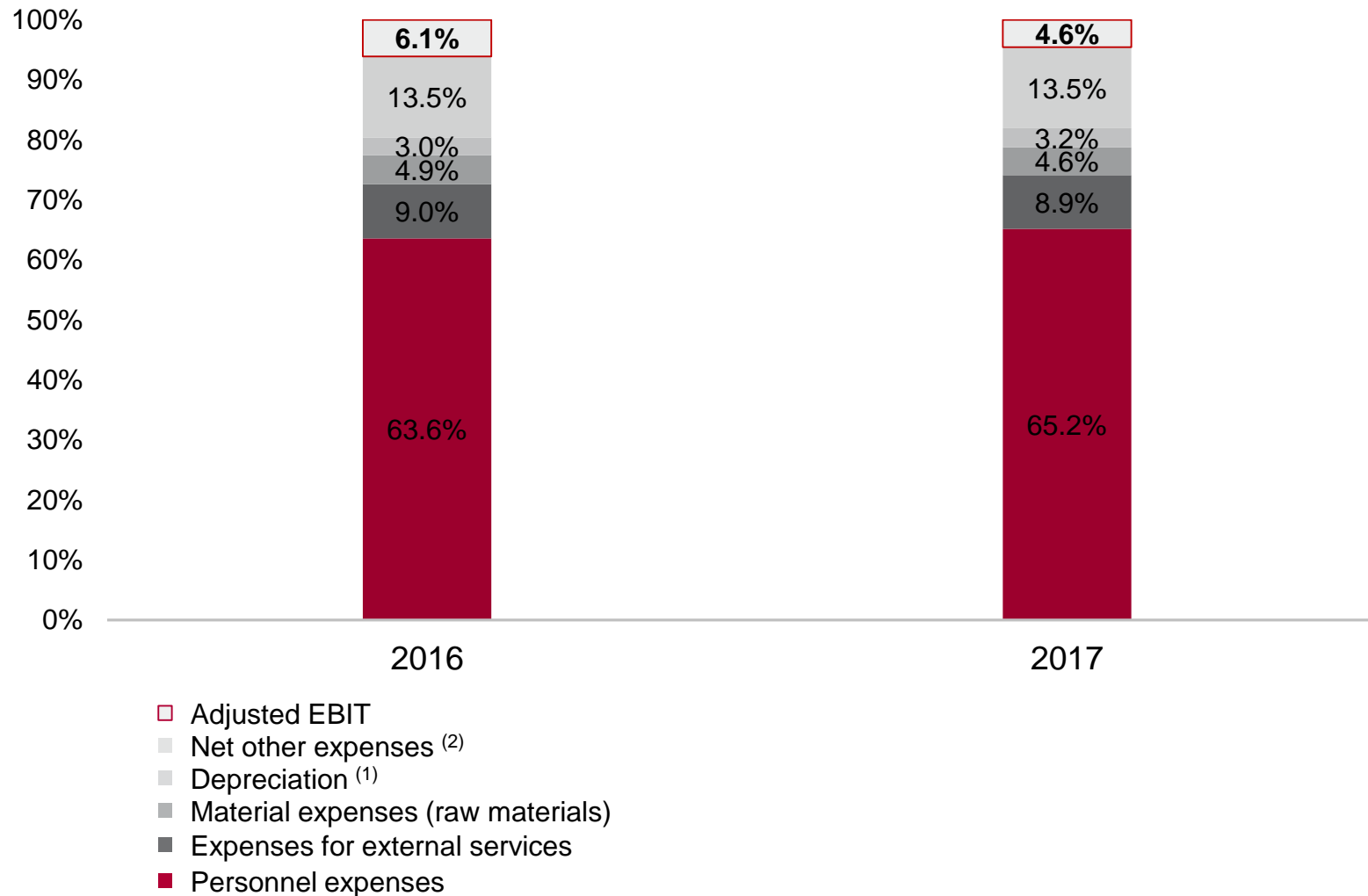
## Adjusted EBIT [m€]



1. Adj. for one-offs (purchase price allocation, consolidation effects, M&A costs, restructuring costs, proceeds from real estate sales, a. o.)

x.x% EBIT-Margin

## Total cost structure breakdown (as % of revenue)

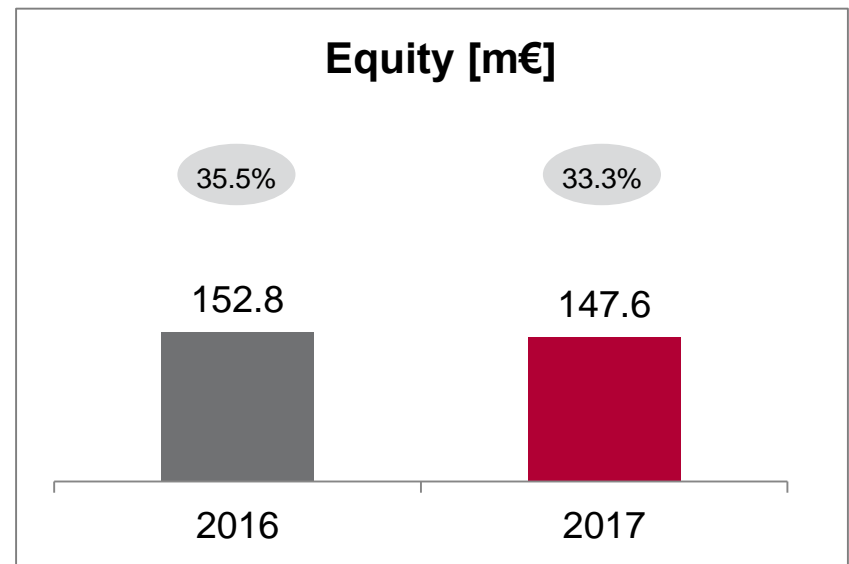
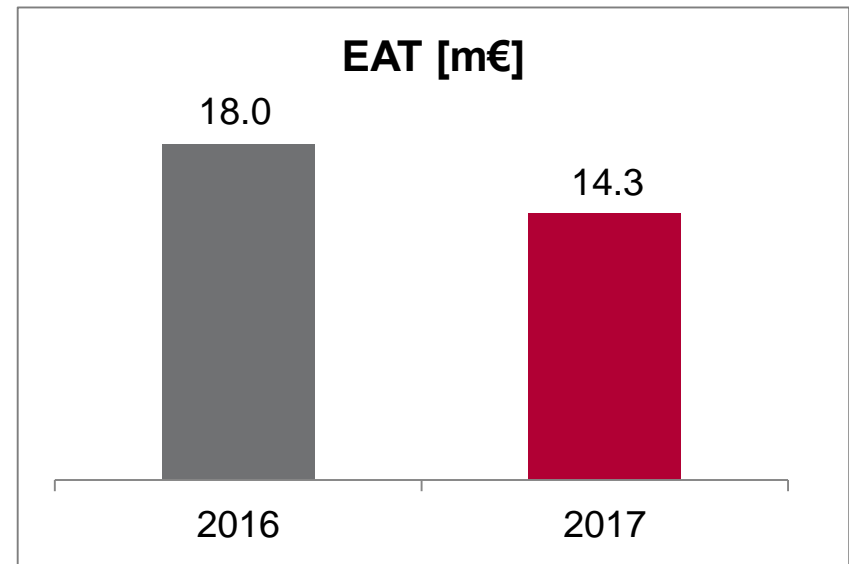


### Notes

1. Excluding PPA amortization
2. Defined as other expenses net of other income plus all EBIT adjustments other than PPA amortization

- Decrease of EAT to 14.3 m€
  - Financial result improved by 3.6 m€
  - Effective Tax ratio decreased to 35.1% from 37.1% in 2016

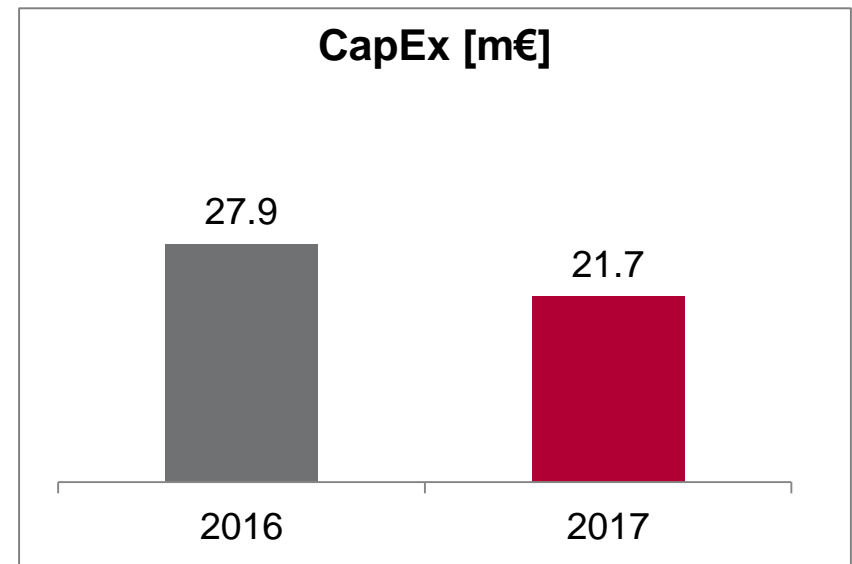
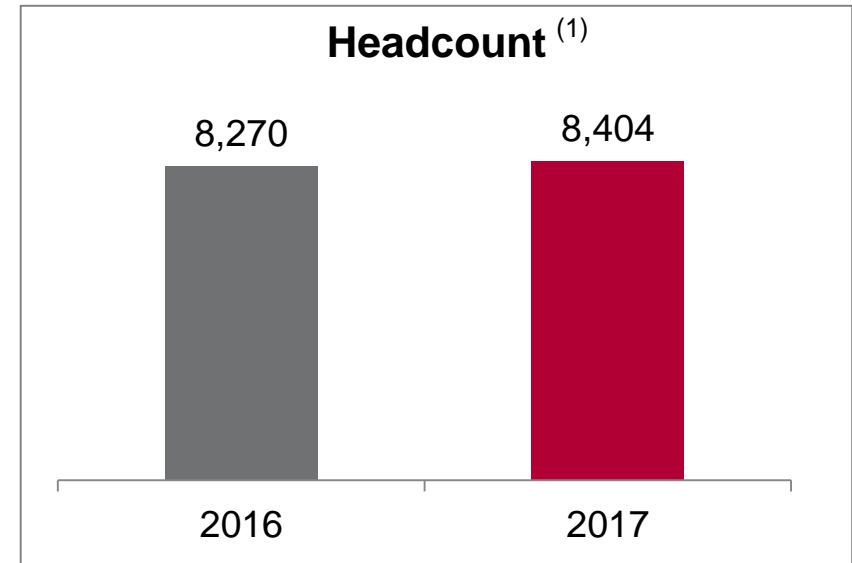
- Equity ratio at 33.3%



- Headcount increased by 134 employees

- Reductions in CapEx according to business development

- CapEx levels at 3.0% of revenues



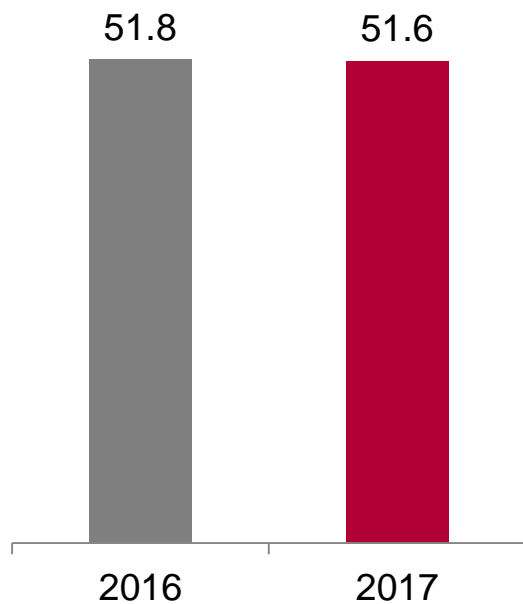
**Notes**

1. As of December 31<sup>st</sup>; including Trainees and work-study students

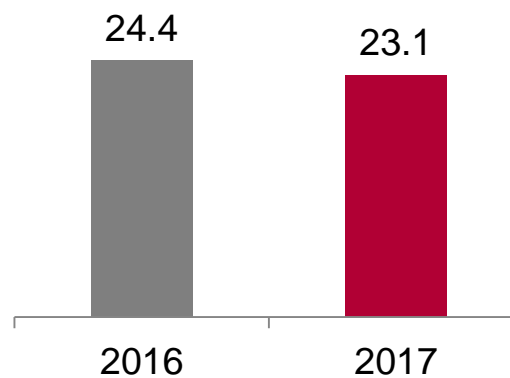
# Cash Flow and Adjusted Cash Conversion



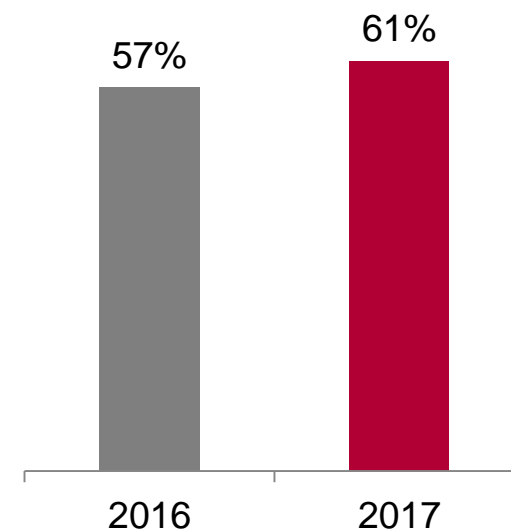
## Operating CF [m€]



## Free CF [m€]



## Adj. Cash Conversion<sup>(1)</sup>

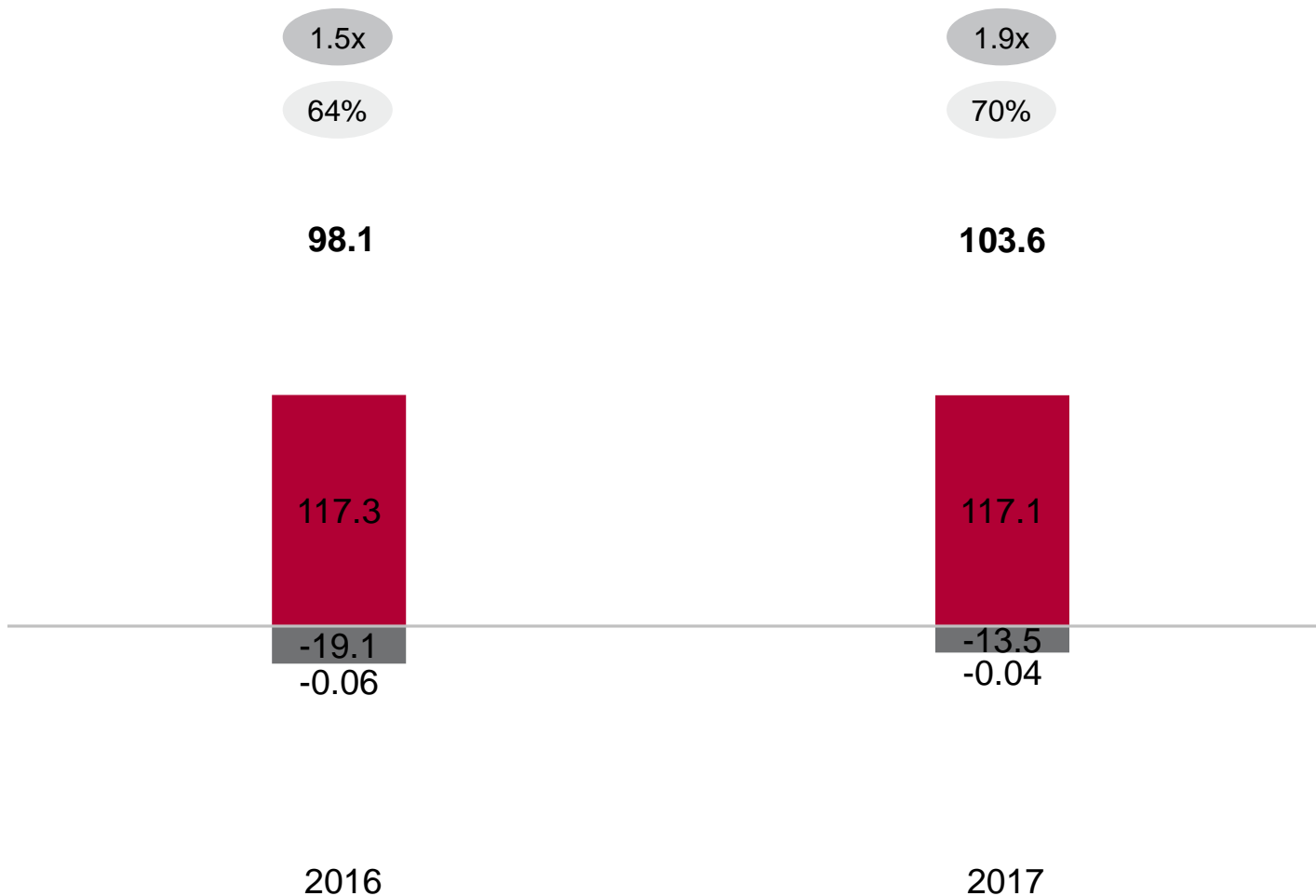


### Notes

1. Adj. Cash Conversion = (Adj. EBITDA - Capex) / Adj. EBITDA; Adj. EBITDA = Adj. EBIT plus D&A less PPA-related D&A  
Slide 16



## Net financial debt [m€]

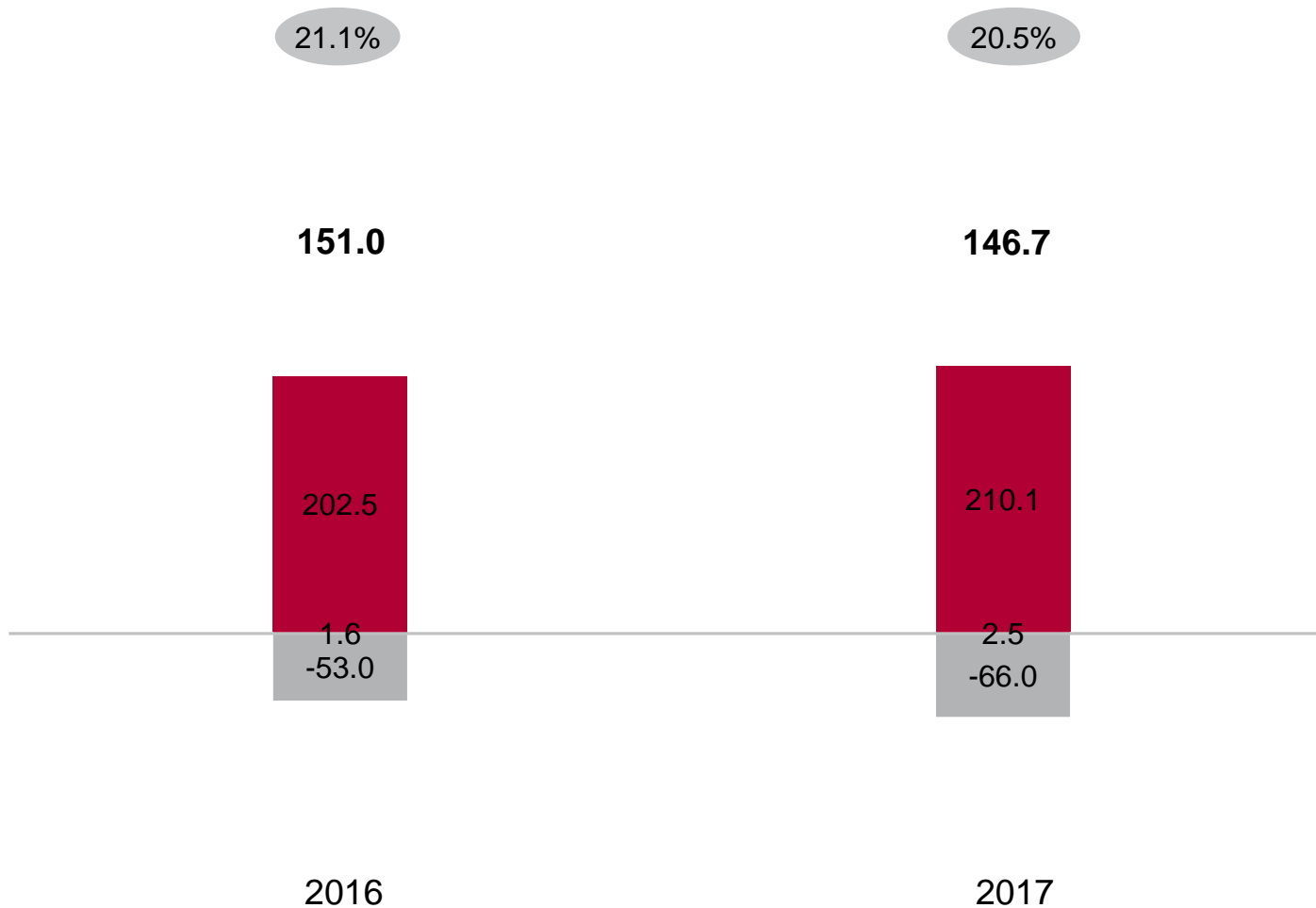


■ Financial debt ■ Cash and cash equivalents ■ Other financial assets

x Net financial debt / Adj. EBITDA

x Net Gearing

## Trade Working Capital [m€]



■ Trade receivables 
 ■ Inventories 
 ■ Trade payables 
 % Trade Working Capital as % of revenue

**1** Market Environment

**2** Key Figures – Financial Year 2017

**3** Outlook – Financial Year 2018



## Overall R&D Budgets are increasing or remain on high level

### DAIMLER

- Target for R&D ratio: around 6-7% of sales <sup>1)</sup>
- electrify all Mercedes-Benz models until 2022 <sup>2)</sup>



- Research & Development ratio for 2018 will be up to 7%
- For 2019 a ratio above medium-term target of 5.5% is expected <sup>3)</sup>



- Research & Development ratio within 6-6.5% until 2025 <sup>4)</sup>
- Invest of >40 bn. EUR into future technology until 2022 <sup>5)</sup>



- >34 bn. EUR invest into e-mobility, autonomous driving, mobility concepts and digitalization <sup>6)</sup>
- „Roadmap E“ to electrify 80 Models until 2025 and about 300 Models until 2030 <sup>7)</sup>



- Invest of 11 bn. USD into battery electric and hybrid vehicles until 2022 are planned <sup>8)</sup>



- Research & Development ratio in Conti Automotive Group in 2017 was at ~10% and will sustain high <sup>9)</sup>

## ESP Market offers opportunities for further growth

- World Economy is projected to grow at a rate of 3.9% in 2018.
- World passenger car sales are forecasted to grow by 1% from 84.7 million in 2017 to 86 million in 2018.
- ESP market with a projected CAGR of 4.6% until 2022 remains positive and intact.
- Established OEMs are shifting R&D budgets from classic engineering into new fields. Pricing in classic engineering domains remains under pressure, whilst new fields show high demand for ESP-resources.
- High growth potential for all EDAG-segments with new international customers.
- Main challenges in 2018 will be a further cost optimization in classic engineering domains and an increased hiring of digital natives.
- For the full year 2018, we expect revenues to grow up to 5% and an adjusted EBIT-margin of approximately 5-7%.